



BRINGING PEOPLE TOGETHER THROUGH FILMS



A Presentation For





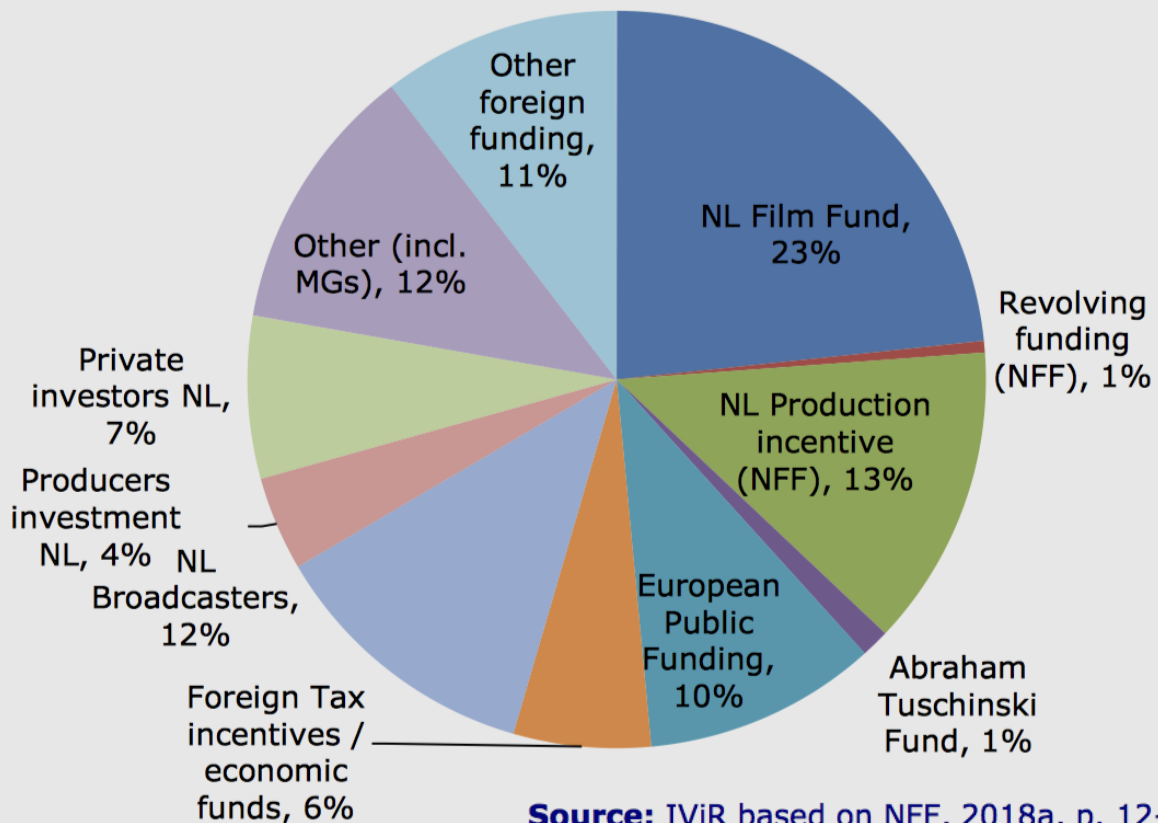
Who am I???

- Co-founder of FilmDoo Ltd, a London based VoD platform and Fassoo U.G. a Berlin based A.I and M.L metadata business
- Director & Secretary of EuroVoD
- Dual English & Australian qualified solicitor
- PhD focussing on innovation at University of Sydney



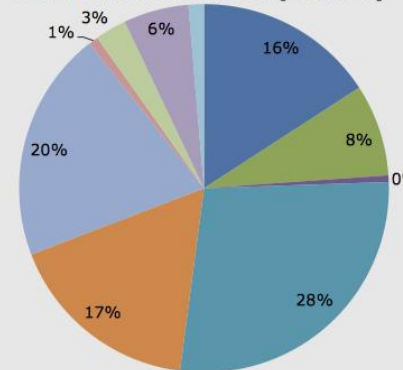
Example of Historical Film Financing

Majority (co)productions released in The Netherlands in 2017 (€73 million)

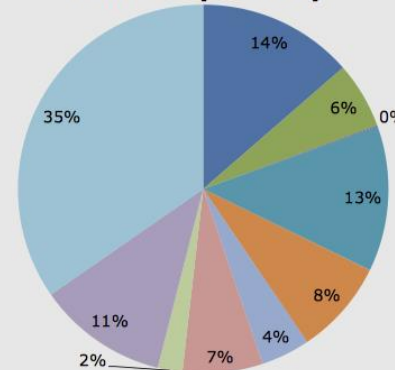


Source: IViR based on NFF, 2018a, p. 12-13.

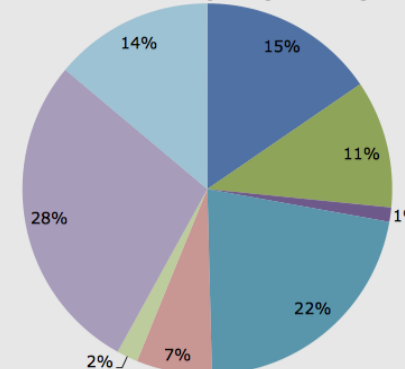
Storm: Letters of Fire (€ 6.2 M)



Brimstone (€ 11.6 M)

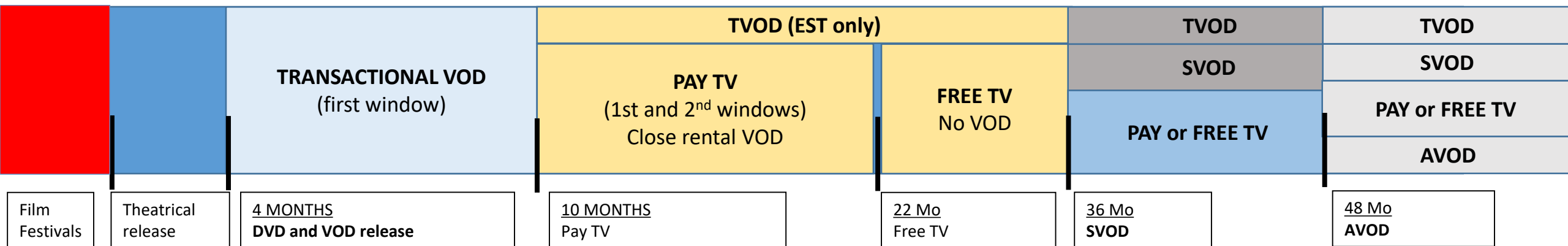


The Little Vampire (€ 5.8 M)





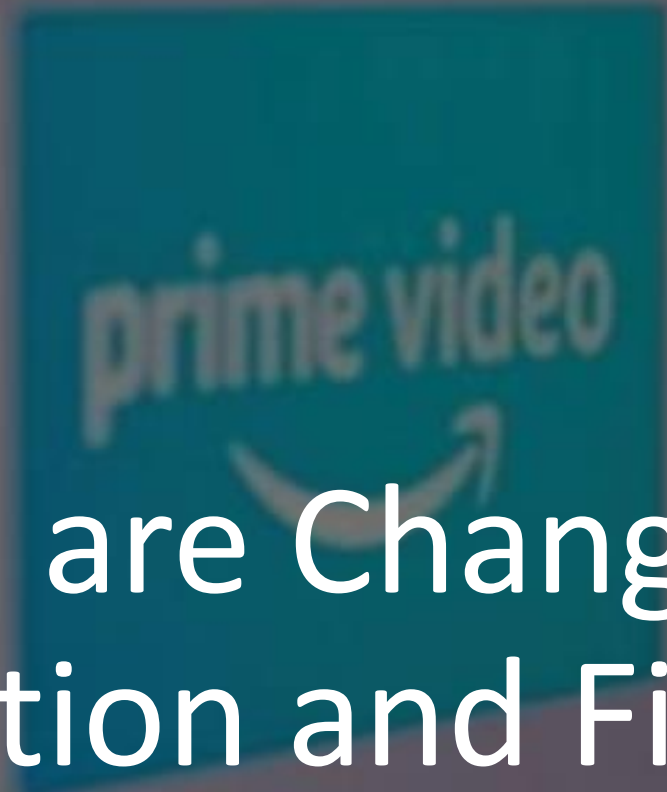
Traditional Windowing for the Release of Films



The MEDIA CHRONOLOGY has always played a strong role in the financing of film production. SVOD starting only at 36 months has protected PAY TV channels from new competition and has allowed for the development of a strong TVOD market.

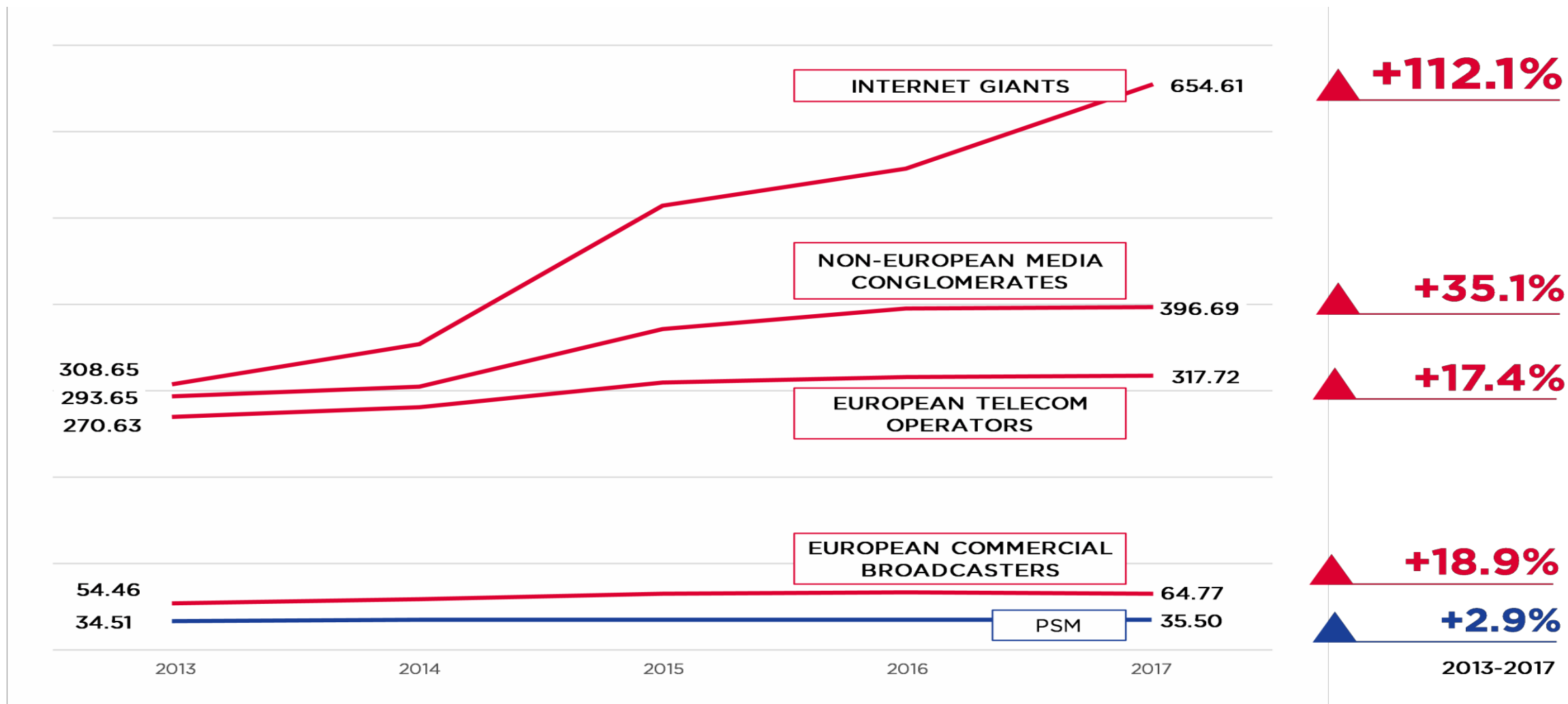


YouTube



Times are Changing in Distribution and Financing

Evolution of Revenues of Selected Audiovisual Players (Euro Billions, 2013 – 2017)



Source: EBU based on Members' data and companies' financial statements.

NETFLIX





Key Trends are Accelerating Worldwide

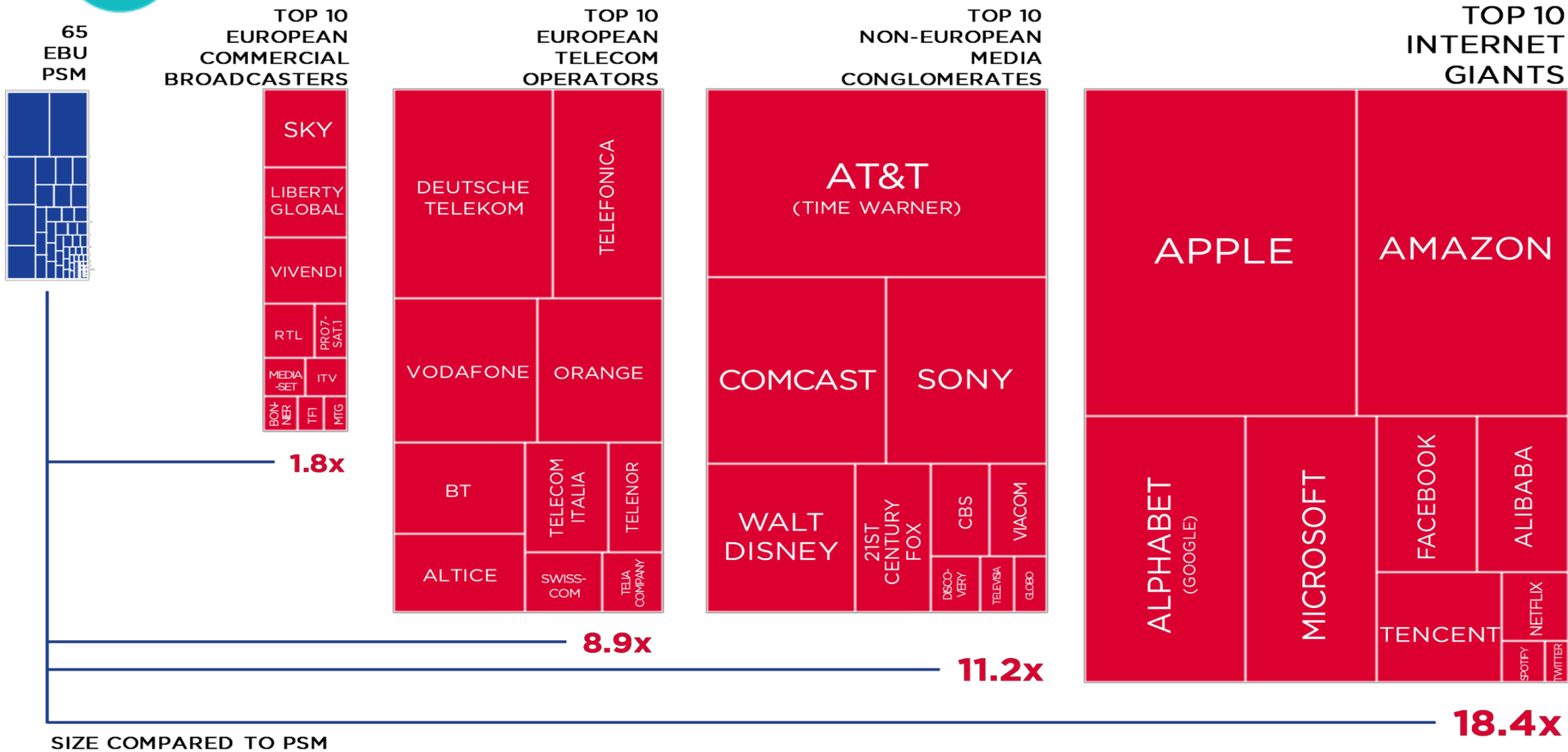
Increases in non-linear consumption

Proliferation of Platforms Worldwide

The End of Netflix's Monopoly



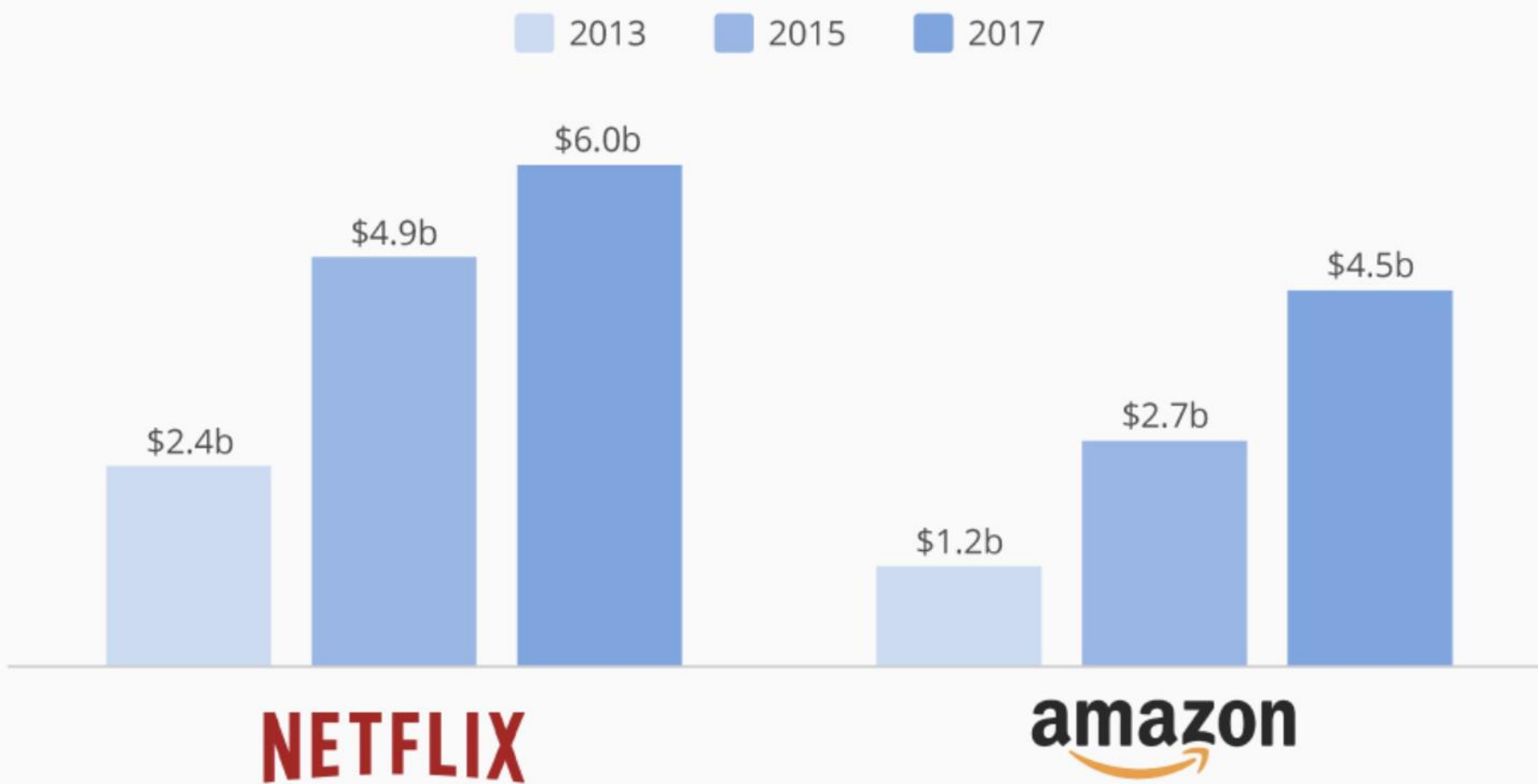
Revenues of Selected Audiovisual Players (2017)



Source: EBU based on Members' data and companies' financial statements.

Billion Dollar Race for Streaming Supremacy

Estimated annual video content budgets of Netflix and Amazon (original and licensed content)



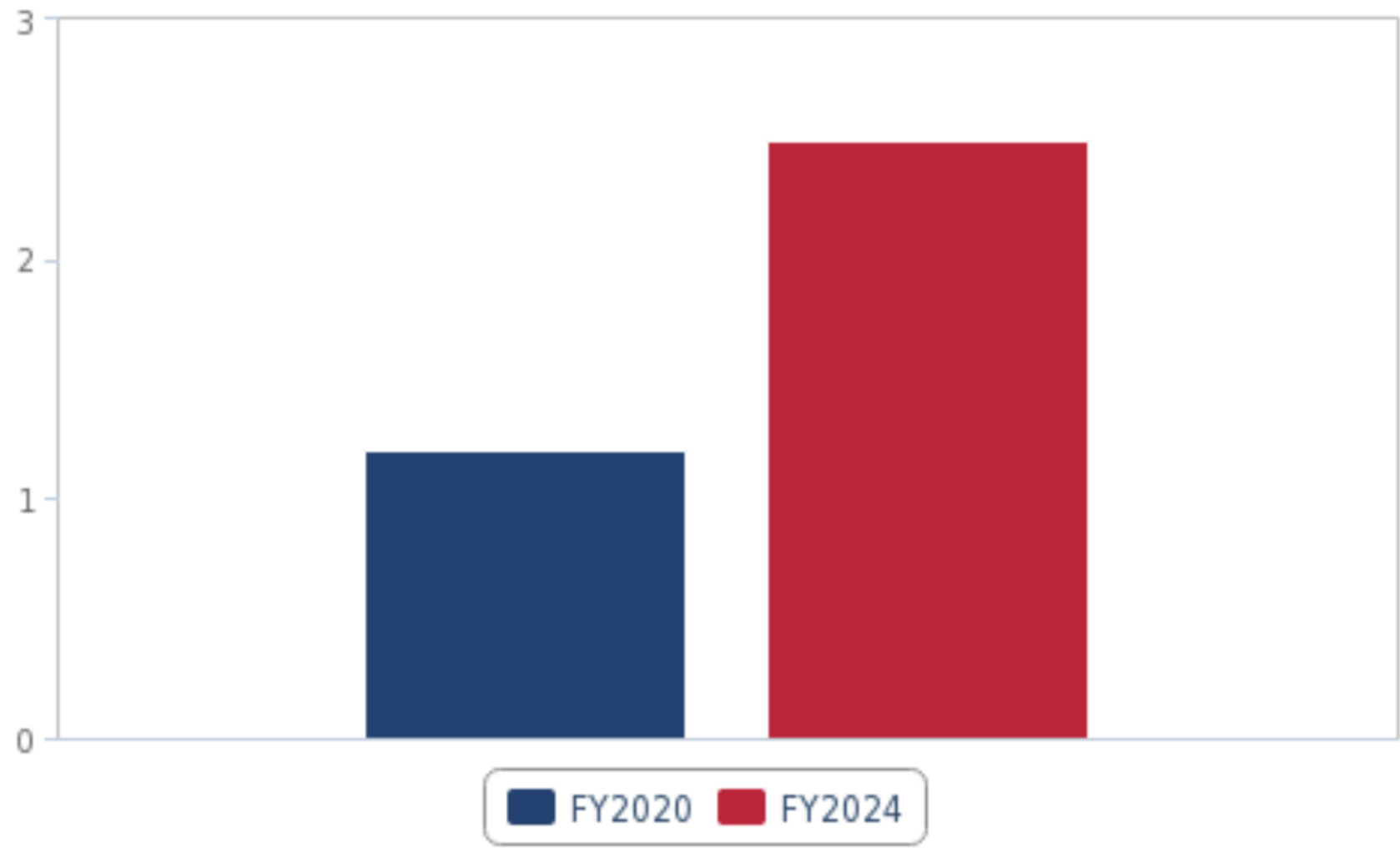
2013 and 2015 estimates by IHS Markit;
 2017 estimates given by Netflix and JPMorgan (for Amazon)
 Sources: IHS Markit, Netflix, JPMorgan



Introducing Apple TV+, a new streaming service where the most creative minds in TV and film tell the kinds of stories only they can. Featuring original shows and movies across every genre, Apple TV+ is coming this fall.

Exclusively on the Apple TV app.

Disney Content Budget (USDbn)



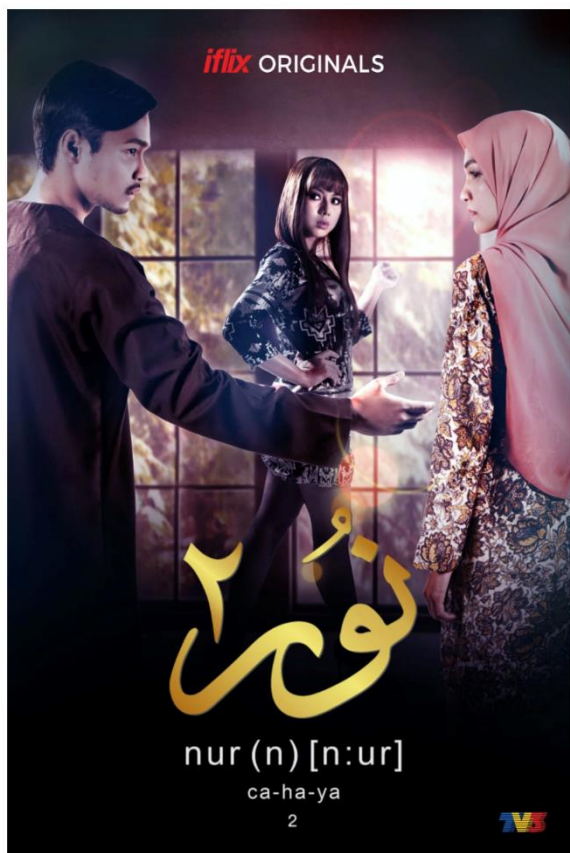
Source: Disney, Fitch Solutions

VOD Platforms Acting More Like Traditional Platforms

Funding 'Originals'

Exclusives

All-rights deals



SCREENDAILY

NEWS

Genre platform Shudder picks up 'Deadetectives' (exclusive)

BY JEREMY KAY | 7 MAY 2019

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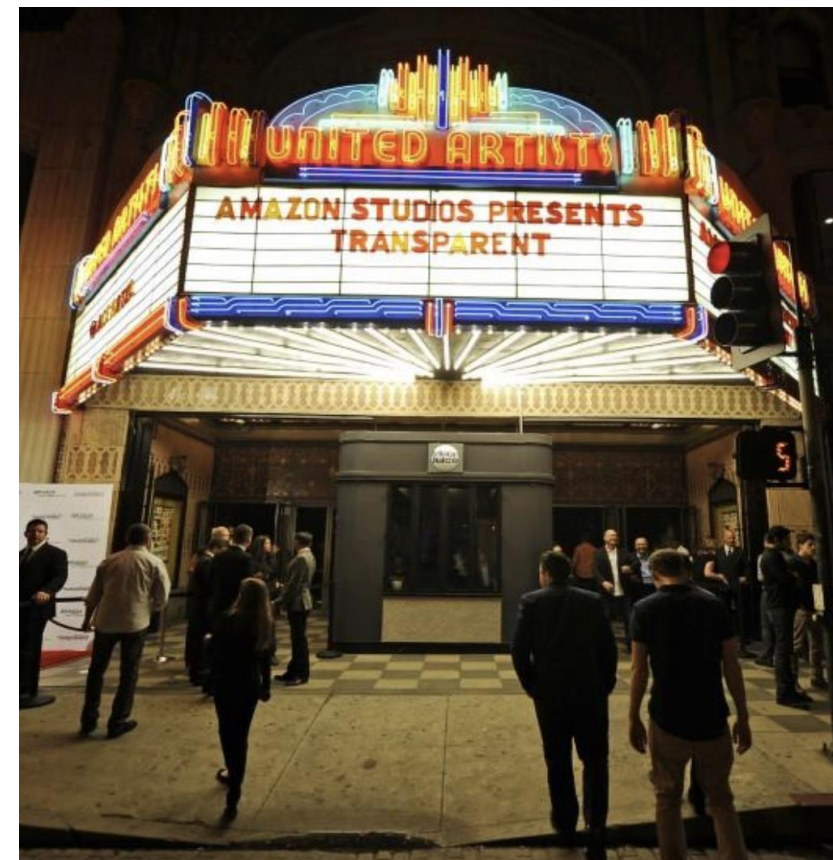


AMC Network platform Shudder rights across i horror-comed

Writer-director debut tells of a TV ghost-hunt paranormal ac most haunted

Facing the can and supernatu must work out deliver the epi: escape with th

SOURCE: SHUDDER
DEADTECTIVES



Disrupting Hollywood: Amazon goes to the Oscars

Digital disrupters are closing in on the Oscars — but can they reshape the entire film industry?



Matthew Garrahan
FEBRUARY 17, 2017

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Cannes: 'Okja' Director Bong Joon-ho Dismisses French Controversy Over Netflix

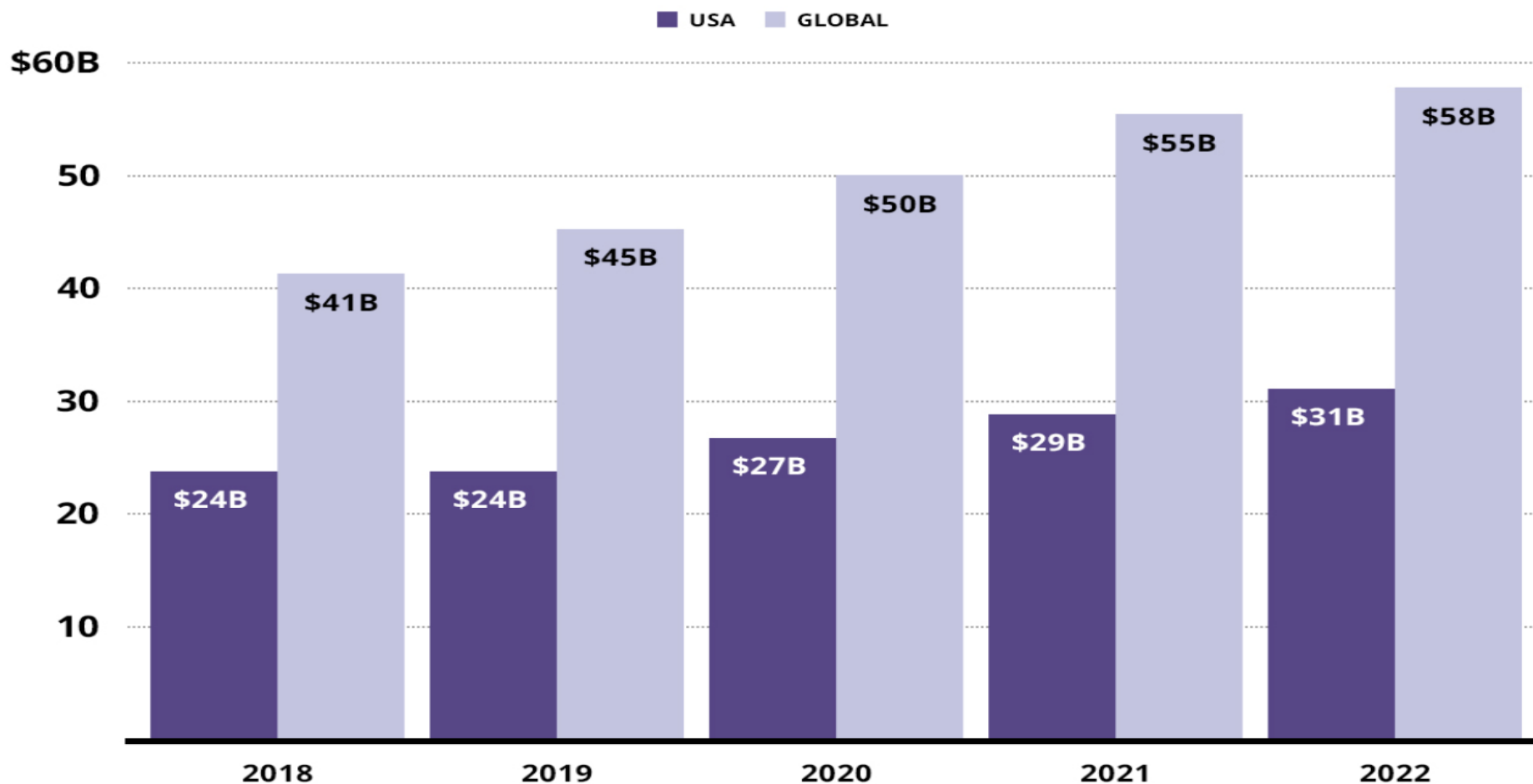
By Sonia Kil





Streaming's Growing River of Revenue

The market for streaming video reached critical mass in the U.S. so quickly — Statista estimates that 44 percent of American households already subscribe to Netflix, Amazon Prime, Hulu or another SVOD service — that revenue growth is slowing stateside, but it's just ramping up in foreign markets.

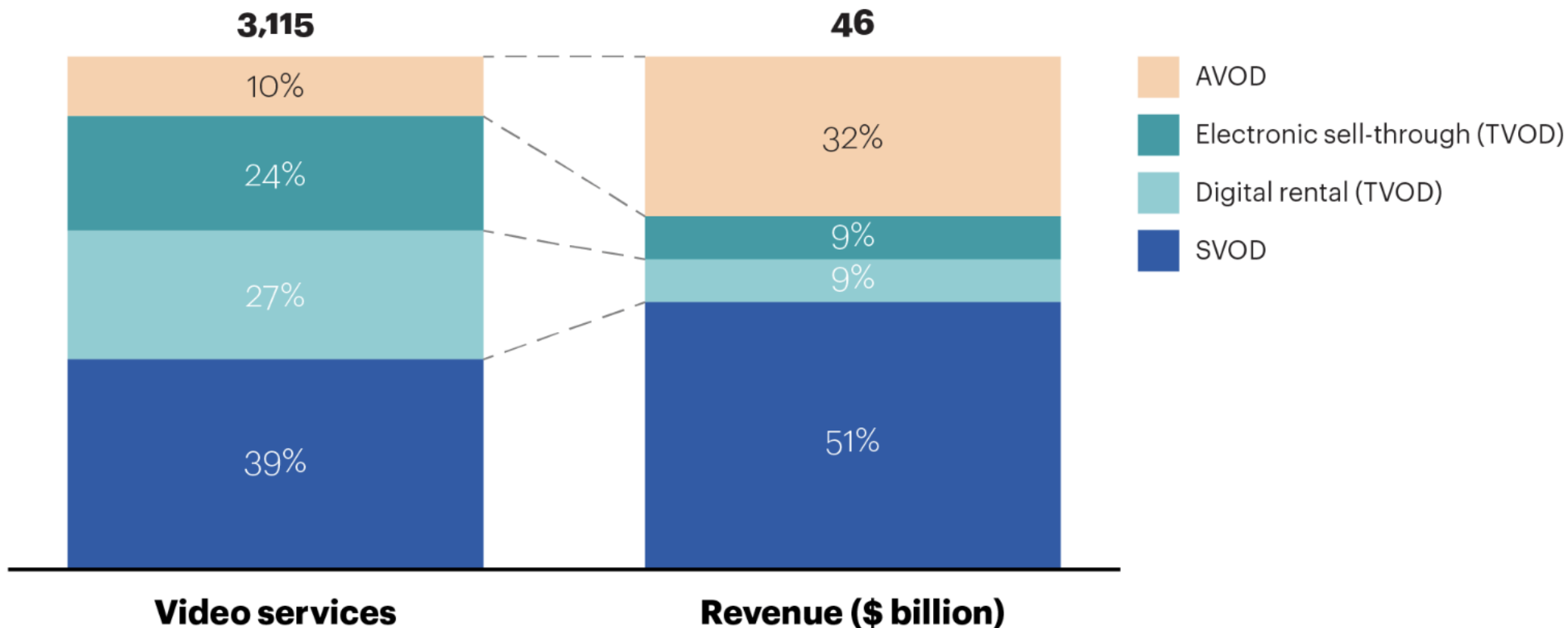


SOURCE: PRICEWATERHOUSECOOPERS



Consumers are Spending More on Subscription Video Services than Ever Before

Global OTT video service and revenue split by service type, 2017



Notes: TVOD is transactional video on demand. OTT is over-the-top. SVOD is subscription video on demand. AVOD is advertising video on demand.
Sources: Ovum, Statista; A.T. Kearney analysis

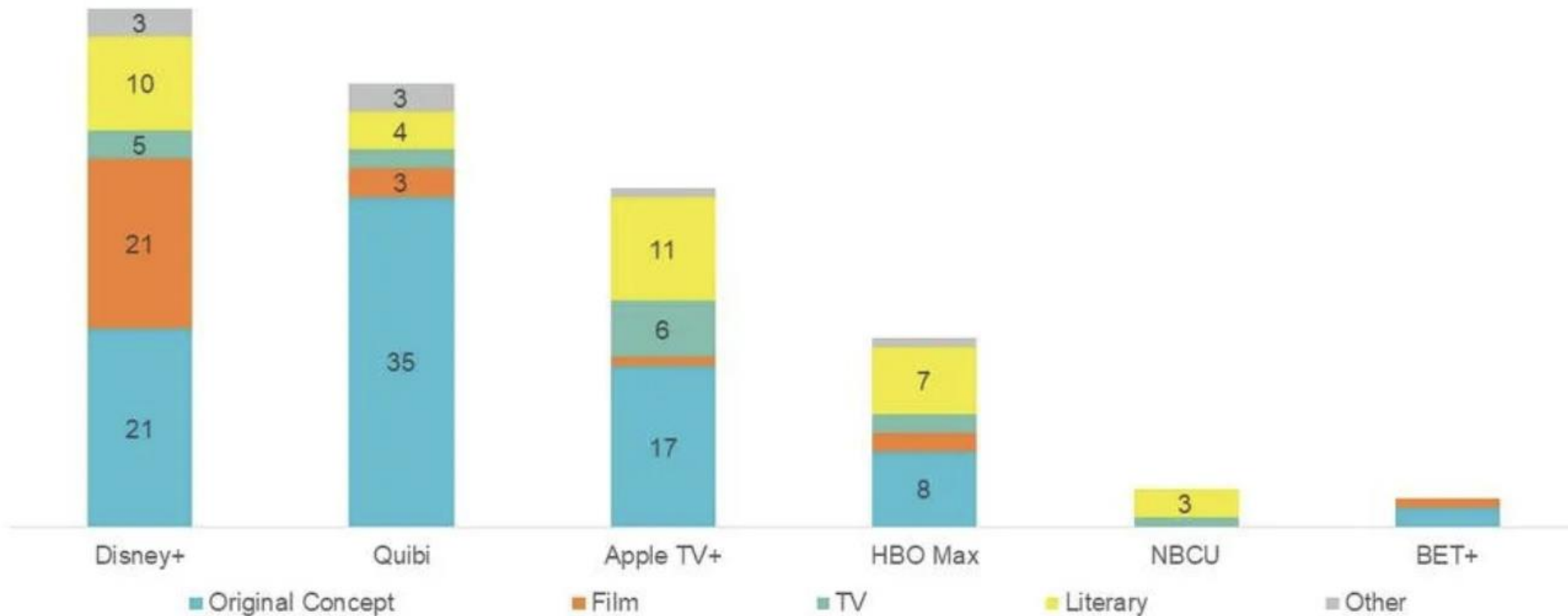


Market Challenges for Film Financing Practices

- The influence of SVOD services on film distribution is growing rapidly and the major players are worldwide giants that dominate the market.
- VOD services play an inducing role in changing release strategies and in challenging the traditional separation of windows for each type of exploitation.
- Connected audiences find it ever harder to understand that the film of their choice can be available in Europe or elsewhere in the world, but not in their country.



SVoD's platforms: Upcoming Originals by Source Material



Source: Ampere Analysis

Lines are Being Blurred

Seeing Collaboration Between Leading SVOD Platforms and Telcos / Pay TV operators

amazon



vodafone

iflix



maxis

sky +
NETFLIX

Telcos Adding their own OTT/SVODs

Singtel

SONY

WB WARNER BROS.

HOOQ™

vodafone

Ziggo

sky

NOW™ TV

Funding 'Originals'



A viaplay
ORIGINAL

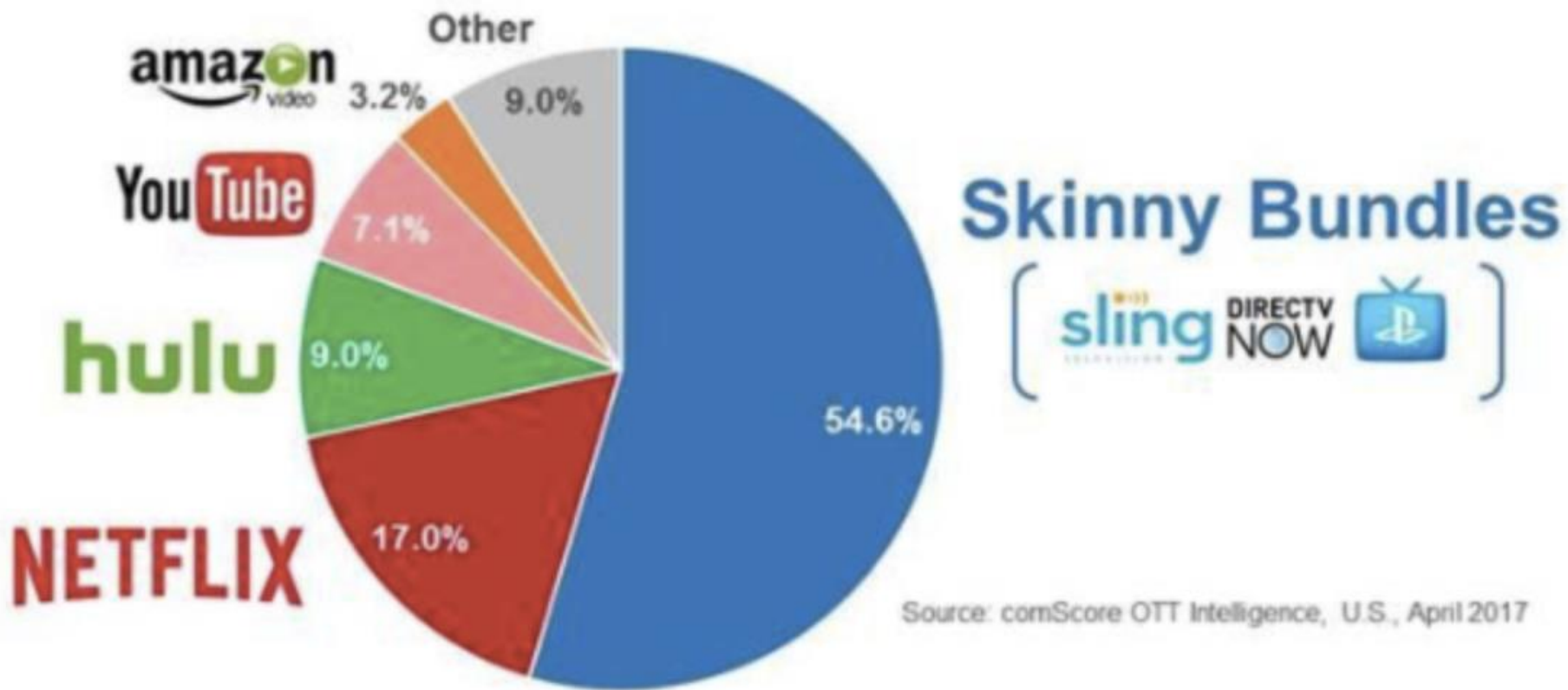
ATRIUM | TV

OUR PRODUCTIONS

COMMITTED TO CREATING STANDOUT DRAMA SERIES, THE ATRIUM TV SLATE OF ORIGINAL SCRIPTED CONTENT INCLUDES PROJECTS FROM "A" LIST WRITERS AND WORLD CLASS PRODUCERS.

'Skinny bundles' , hybrids

Skinny Bundle Households: Share (%) of Total OTT Viewing Time



Source: comScore OTT Intelligence, U.S., April 2017

- Skinny Bundles
- Netflix
- Hulu
- YouTube
- Amazon Video
- Other



Continued Industry Uncertainty

- Death of platforms



- Decline in Blu-Ray and DVD sales is accelerating- **\$18 billion in 2016**, down **17% from \$21.6 billion in 2015**, and are expected to drop to **\$9.1 billion by 2020**

- Whilst digital video spending worldwide grew **30%**, reaching **\$22 billion**, compared to **\$17.5 billion in 2015** with **60% spent on SVOD**.

- SVOD dominance, slowdown in TVOD

- Change in user behaviour – unwillingness to pay for content and growth of illegal apps and ways to view content



#AVMMSD

Netflix | 1 of 90 Channels



How to Exploit VOD for Produced Content



★★★★★ 89,763 ratings

Free

Netflix unlimited members can instantly watch TV shows & movies streaming from Netflix. Go to the Netflix Channel and ...





When to exploit which VOD rights: media chronology

- VOD should not affect the classic principle : chronology starts with biggest price for an individual (theatres) and end with smallest price for the largest groups (free TV)
- Most European markets have placed the VOD rentals and EST at the moment of the video DVD release (not before). This is being increasingly challenged
- SVOD services are better placed after pay TV channels, until they pay more
- AVOD services should be avoided until the license fees are significant : such services potentially dry up the value of a title
- Catch-up TV services are not a chronology issue, but the number of viewing or transfers allowed can potentially also dry up the value of a title



How to maximise revenue and exposure for independent distributors

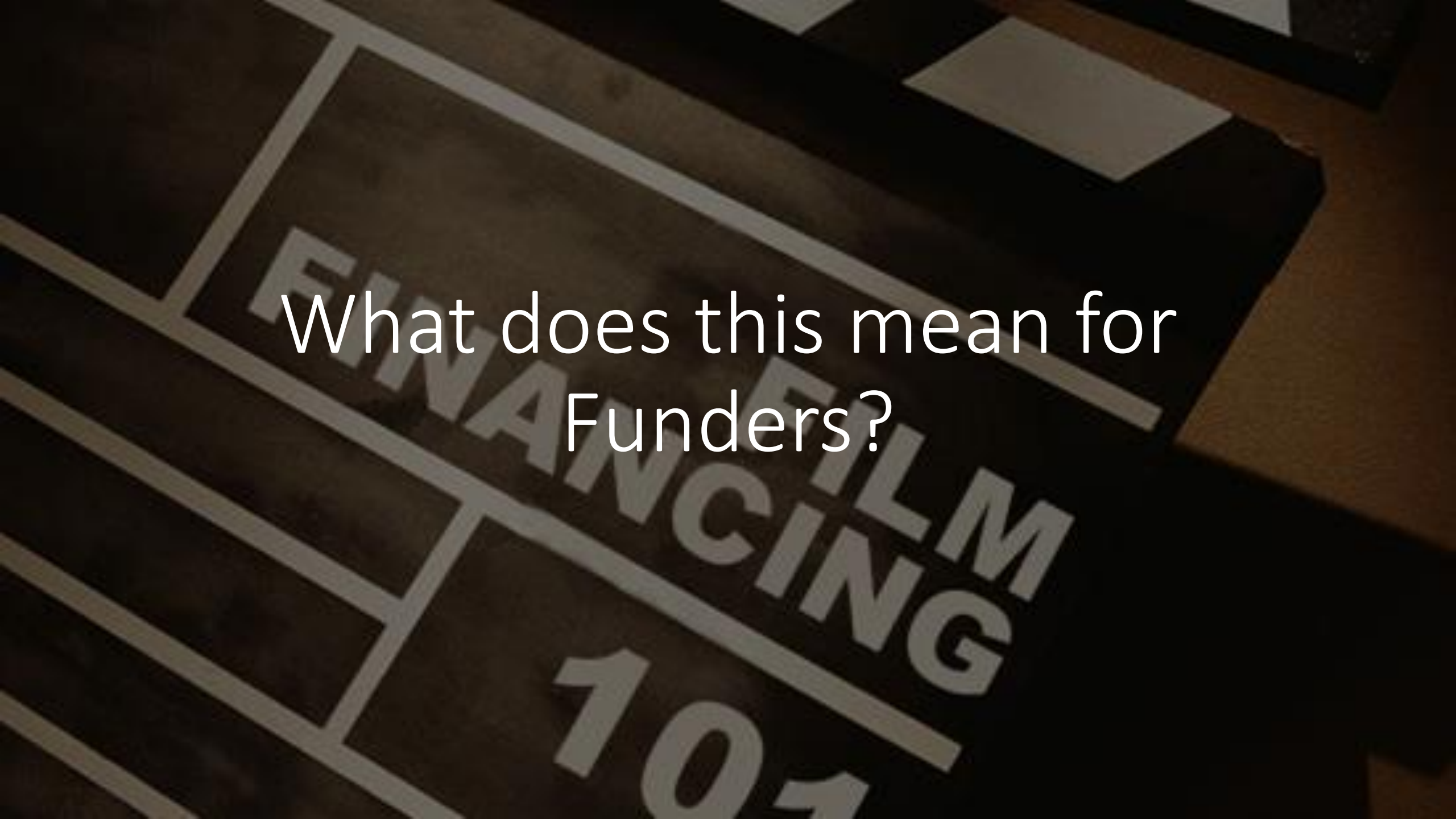
- Most VOD platforms only concerned with offering a wider selection of titles than their competitors, not maximising revenues of each title

- It is rarely possible to control the price policy of a platform, but it is always possible :
 - not to work with those that dump the market (generally to sell other services, such as Internet access)
 - Or to ask for a guaranteed royalty, independent of the sale price



How to maximise revenue and exposure for independent distributors (cont'd)

- The need of promotion / editorial support is stronger than on any other exploitation except theatrical
e.g. in France, during year 2007, the first 50 films represented 60% of the admissions in theatres, 19% of the DVD sales and 33% of the VOD rentals
- The long tail theory can be a reality with strong editorial & recommendation tools
- Aggregation of independent distributors/producers to obtain better rates and exposure
e.g. Universciné - Eurovod



What does this mean for
Funders?

What does this mean for funders?

- More than just Netflix!
- More options than ever before for financing – new forms of advance funding, exclusives etc
- Need to have a ‘global mind-set’ to distribution, more content distribution and players available
- Blended options for financing, new models likely to emerge
- Growth of co-production worldwide and in emerging markets
- Use ‘exclusive’, ‘originals’ and ‘all-rights’ to maximise value
- Need to consider VOD platforms and long-tail in the financing models

How funds can help producers deal with platforms

- Opening doors to platforms, broadcasters and telcos
- Need for education for producers
- Creation of new financing models
- Increasing focus on distribution, marketing and need to raise awareness
- New forms of funding are increasingly crucial – crowdfunding etc
- AVSMD could offer some assistance!



THANK YOU!